

TEIGNBRIDGE DISTRICT COUNCIL

FULL COUNCIL

14TH JANUARY 2020

PART I

Report Title	Council Strategy 2020 - 2030
Purpose of Report	To adopt the new revised Council Strategy. The overarching plan which sets out the Council's vision, objectives and priorities it will be focusing on achieving over the forthcoming 10 years.
Recommendation(s)	Full Council RESOLVES: To adopt the Council Strategy 2020 – 2030 in Appendix A
Financial Implications	The delivery of the Council Strategy is dependent on the council's budget and the funds attributed to each of the ten programmes. Chief Finance Officer Email: martin.flitcroft@teignbridge.gov.uk
Legal Implications	Please see para 3.2 of the report.
Risk Assessment	Failure to deliver the council strategy or parts of it will be identifiable in both the performance and risks reports, enabling both senior management and members to take action where necessary. Business Improvement Team Leader Email: kay.oflaherty@teignbridge.gov.uk
Environmental/ Climate Change Implications	Having signed up to the Climate Change Emergency, the revised council strategy includes a dedicated programme called Action On Climate. Environmental Protection Manager Email: david.eaton@teignbridge.gov.uk
Report Author	Phil Shears - Managing Director Phil.Shears@teignbridge.gov.uk
Portfolio Holder	Leader Of The Council Cllr G Hook
Appendices / Background Papers	Appendix A – Council Strategy 2020 – 2030

1. INTRODUCTION / BACKGROUND

On 4th April 2016, Full Council adopted the current Council Strategy 2016-25. The preparation for that document began in spring 2015 with analysis of the current and anticipated factors at that moment in time that would influence the strategic delivery of council services and key objectives for the forthcoming 10 years.

As part of that document, it was proposed that the strategy be reviewed every four years. With a new set of members in post from May 2019, it has been a timely opportunity to carry out the review, refreshing the document, so we have a revised, updated strategy in place for the start of the new financial year 1st April 2020.

This new version, Council Strategy 2020 – 2030, now proposes the updated priorities for Teignbridge for the forthcoming 10 years. It has been updated based on:

- Latest national changes and commitments the council has made e.g. signing up to the climate change emergency
- A review of the statistics available on the district – highlighting the priorities for needed change
- Member and officer feedback on the current document – collated from the workshop and meetings
- Feedback collated from the customer satisfaction survey – which ran over the summer period

The significant changes that have been made include:

- Updated statistical and budget information
- A greater emphasis on the climate emergency, replacing the former Zero Heroes programme with a new, broader set of actions to achieve carbon neutrality entitled Action on Climate.
- A new objective to improve health, and the redistribution of the existing Health at the Heart actions into other programmes (primarily A Roof Over Our Heads and Out and About and Active). In this way health becomes a cross-cutting theme rather than a separate programme.
- The “What Else we will do” section has been revamped and is now “Vital, Viable Council”, taking its place as a T10 programme.

2. GROUP PARTIES ENDORSEMENT

Cllr Phil Bullivant, Conservative Group Leader has confirmed his group’s support in the following terms, “It is important that the District Council has a long term plan that meets the needs of its residents. This plan delivers those things that will make a difference and we are very happy to give our endorsement”.

The other groups are asked to confirm if they would also like to provide a similar endorsement. If other groups are minded to endorse the strategy, Full Council may wish to resolve that any shared endorsement is added to the introductory page.

3. IMPLICATIONS, RISK MANAGEMENT & CLIMATE CHANGE IMPACT

3.1 Financial

The financial section in the strategy has been updated to reflect the most recent information. In comparison with the previous strategy version, the significant ongoing reductions in income from central government grant and the reductions in New Homes Bonus payments are apparent, both of which were forecast in 2016/17. Future increases in the capital programme, funded by prudential borrowing, Community Infrastructure Levy and Section 106 are incorporated, reflecting the infrastructure and investment needs of the district. More detailed financial decisions will be taken as part of each annual budget, taking account of the Council's overall strategy.

The financial section will be updated prior to the final strategy being published to reflect the 2020/21 budget.

3.2 Legal

The council strategy details our objectives and priorities for the council. Under the government framework we are required to have them. In the constitution O&S scrutinise their delivery through the performance monitoring reports.

3.3 Risks

Failure to deliver the council strategy or parts of it will be identifiable in both the performance and risks reports, enabling both senior management and members to take action where necessary.

3.4 Environmental/Climate Change Impact

Having signed up to the Climate Change Emergency, the revised council strategy includes a dedicated programme called Action On Climate. This replaces the previous "Zero Heroes" programme, extending its scope to the district as a whole, rather than primarily the council's own operations.

4. ALTERNATIVE OPTIONS

None applicable.

5. CONCLUSION

The update of the Council Strategy to roll it forward means that there is a coherent set of objectives and programmes to achieve the council's vision. Its approval by the council will give officers and members a clear direction in policy and budget decisions.