

Revenue Budget Detail

Appendix 5

All Services

Managing Director/Director		2023-24	2024-25	2025-26
		Actual	Outturn	Budget
Corporate Services		£	£	£
A Pujol	Business Transformation Team	455,453	690,010	631,410
N Blaney	Communications	442,506	400,190	487,540
M Flitcroft	Democratic Services	813,423	898,340	882,370
P Shears	Electoral Services	72,071	183,440	226,110
M Flitcroft	Finance	918,849	1,105,780	1,400,000
M Flitcroft	Human Resources	647,514	627,680	723,490
M Flitcroft	Internal Audit & Information Governance	203,197	241,220	251,260
M Flitcroft	Legal	501,032	459,750	655,620
M Flitcroft	Procurement	41,385	30,270	44,760
P Shears	Strategic Leadership Team	460,426	505,190	489,330
		4,555,858	5,141,870	5,791,890
Strategic Place				
N Blaney	Building Control	102,751	- 292,770	- 226,290
A Pujol	Customer Services	697,957	762,500	875,800
N Blaney	Development Management	596,398	749,430	801,050
N Blaney/M Flitcroft	Economy & Assets	- 148,487	258,730	560,390
A Pujol	Housing	781,633	1,569,020	2,044,670
N Blaney	Parking	- 3,111,546	- 3,350,410	- 3,767,170
A Pujol	Revenues & Benefits	1,182,153	1,211,520	1,623,470
N Blaney	Spatial Planning	681,627	659,850	700,450
		782,486	1,567,870	2,612,370
Environment, Health & Wellbeing				
N Blaney	Community Safety	130,742	129,560	136,060
N Blaney	Environmental Health	1,219,054	1,287,960	1,512,680
A Pujol	Green Spaces & Active Leisure	839,317	1,181,450	1,120,040
A Pujol	Leisure	990,073	888,410	1,022,880
N Blaney	Licensing	- 19,171	- 34,290	- 40,060
A Pujol	Resorts	58,181	17,840	118,580
A Pujol	Waste, Recycling & Cleansing	6,762,480	7,550,990	7,094,510
		9,980,677	11,021,920	10,964,690
Total all services		15,319,021	17,731,660	19,368,950
Financing Items		449,217	833,680	- 1,117,200
Totals per actual/budget papers		15,768,238	18,565,340	18,251,750
Contributions to Capital		610,677	719,710	1,500,000
Totals per actual/budget papers		16,378,915	19,285,050	19,751,750

Notes:

There is a glossary of terms at the end of this appendix

Executive Member: Gary Taylor
Manager: Nigel Hunt
Activity Area: Building Control

	2023-24		2024-25		2025-26	
	Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	21.0	1,090,437	21.0	1,012,050	21.5	1,161,360
Property		33,670		35,340		37,260
Services & Supplies		121,451		139,660		143,700
Grant Payments		-		-		-
Transport		58,601		59,910		59,910
Leasing & capital charges		-		-		-
		1,304,159		1,246,960		1,402,230
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	985,043	-	1,295,120	-	1,385,780
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	216,365	-	244,610	-	242,740
Transfers from earmarked reserves		-		-		-
		- 1,201,408		- 1,539,730		- 1,628,520
Service Cost		102,751		292,770		226,290
Service cost - £'s per head of population		0.76		2.17		1.68

Executive Member: Peter Williams
Manager: Sarah Knight
Activity Area: Business Transformation Team

	2023-24		2024-25		2025-26	
	Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	5.5	297,602	5.5	345,640	9.0	566,650
Property		17,348		15,810		16,820
Services & Supplies		193,144		413,900		47,770
Grant Payments		71,032		-		-
Transport		-		620		740
Leasing & capital charges		-		-		-
		579,125		775,970		631,980
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income	-	567	-	570	-	570
Grants - income	-	121,086	-	7,390	-	-
Other income & recharges	-	2,019	-	-	-	-
Transfers from earmarked reserves		-		78,000		-
		- 123,672		85,960		570
Service Cost		455,453		690,010		631,410
Service cost - £'s per head of population		3.38		5.12		4.68

Executive Member:	Richard Keeling						
Manager:	Julia Hulland						
Activity Area:	Communications						
		2023-24		2024-25		2025-26	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
	Employees	5.0	253,291	5.0	195,090	5.0	261,430
	Property		4,477		4,110		4,340
	Services & Supplies		141,306		90,070		87,010
	Grant Payments		136,450		166,350		159,060
	Transport		-		100		700
	Leasing & capital charges		-		-		-
			535,523		455,720		512,540
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	93,017	-	55,530	-	25,000
	Transfers from earmarked reserves		-		-		-
			- 93,017		- 55,530		- 25,000
	Service Cost		442,506		400,190		487,540
	Service cost - £'s per head of population		3.28		2.97		3.62

Executive Member:	Linda Goodman-Bradbury						
Manager:	Rebecca Hewitt						
Activity Area:	Community Safety						
		2023-24		2024-25		2025-26	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
	Employees	2.0	107,022	2.0	111,400	2.0	115,990
	Property		2,365		2,170		2,290
	Services & Supplies		8,559		9,380		9,990
	Grant Payments		116,455		57,300		5,820
	Transport		1,442		1,940		1,970
	Leasing & capital charges		-		-		-
			235,842		182,190		136,060
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income	-	100,480	-	28,590	-	-
	Other income & recharges	-	4,620	-	24,040	-	-
	Transfers from earmarked reserves		-		-		-
			- 105,100		- 52,630		-
	Service Cost		130,742		129,560		136,060
	Service cost - £'s per head of population		0.97		0.96		1.01

Executive Member:	Richard Keeling					
Manager:	Emma Ingle					
Activity Area:	Customer Services					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	548,539	18.5	609,360	19.0	716,620
	Property	15,035		15,450		12,080
	Services & Supplies	134,383		140,450		147,100
	Grant Payments	-		-		-
	Transport	-		-		-
	Leasing & capital charges	-		-		-
		697,957		765,260		875,800
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	-		-		-
	Transfers from earmarked reserves	-		2,760		-
		-		2,760		-
	Service Cost	697,957		762,500		875,800
	Service cost - £'s per head of population	5.18		5.66		6.50

Executive Member:	John Parrott					
Manager:	Sarah Selway					
Activity Area:	Democratic Services					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	637,817	3.0	691,080	3.5	692,490
	Property	3,835		6,820		6,760
	Services & Supplies	129,014		172,040		136,110
	Grant Payments	42,720		47,000		47,000
	Transport	38		10		10
	Leasing & capital charges	-		-		-
		813,423		916,950		882,370
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	0		18,610		-
	Transfers from earmarked reserves	-		-		-
		0		18,610		-
	Service Cost	813,423		898,340		882,370
	Service cost - £'s per head of population	6.03		6.66		6.55

Executive Member: Gary Taylor
 Manager: Ian Perry
 Activity Area: Development Management

		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	30.0	1,446,512	30.0	1,778,120	27.5	1,489,000
Property		71,831		68,350		72,450
Services & Supplies		529,578		505,190		334,890
Grant Payments		-		-		-
Transport		15,138		19,510		27,530
Leasing & capital charges		-		-		-
		2,063,058		2,371,170		1,923,870
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	1,013,985	-	1,033,780	-	1,087,400
Property Income		-		-		-
Grants - income	-	156,807	-	-	-	-
Other income & recharges	-	295,868	-	319,690	-	35,420
Transfers from earmarked reserves		-		268,270		-
		- 1,466,660		- 1,621,740		- 1,122,820
Service Cost		596,398		749,430		801,050
Service cost - £'s per head of population		4.42		5.56		5.94

Executive Member: David Palethorpe
 Manager: Tom Phillips
 Activity Area: Economy & Assets

		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	30.0	1,076,970	30.0	1,248,190	30.5	1,587,060
Property		1,057,159		1,061,030		869,530
Services & Supplies		700,771		948,060		334,430
Grant Payments		84,682		90,390		5,030
Transport		4,410		5,100		9,120
Leasing & capital charges		-		-		-
		2,923,992		3,352,770		2,805,170
<u>INCOME</u>						
Sales	-	2,038	-	300	-	300
Fees & Charges	-	120,565	-	98,770	-	21,440
Property Income	-	2,218,573	-	1,904,810	-	1,960,560
Grants - income	-	195,897	-	492,410	-	-
Other income & recharges	-	535,405	-	533,470	-	262,480
Transfers from earmarked reserves		-		64,280		-
		- 3,072,478		- 3,094,040		- 2,244,780
Service Cost		- 148,487		258,730		560,390
Service cost - £'s per head of population	-	1.10		1.92		4.16

Executive Member:	Richard Keeling						
Manager:	Cathy Ruelens						
Activity Area:	Electoral Services						
		2023-24		2024-25		2025-26	
		Actual		Outturn		Budget	
		£		£		£	
		FTE		FTE		FTE	
	<u>EXPENDITURE</u>						
	Employees	2.0	107,422	2.0	111,880	2.0	111,960
	Property		32,127		58,240		9,250
	Services & Supplies		366,896		368,570		106,850
	Grant Payments		-		-		-
	Transport		3,460		210		210
	Leasing & capital charges		-		-		-
			509,904		538,900		228,270
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges	-	2,201	-	2,160	-	2,160
	Property Income		-		-		-
	Grants - income	-	32,377	-	34,080	-	-
	Other income & recharges	-	403,255	-	31,200	-	-
	Transfers from earmarked reserves		-		288,020		-
			- 437,833		- 355,460		- 2,160
	Service Cost		72,071		183,440		226,110
	Service cost - £'s per head of population		0.53		1.36		1.68

Executive Member:	Peter Williams						
Manager:	David Eaton						
Activity Area:	Environmental Health						
		2023-24		2024-25		2025-26	
		Actual		Outturn		Budget	
		£		£		£	
		FTE		FTE		FTE	
	<u>EXPENDITURE</u>						
	Employees	21.0	889,364	21.0	968,900	21.0	1,171,390
	Property		67,320		64,050		66,660
	Services & Supplies		286,043		279,230		275,120
	Grant Payments		-		-		-
	Transport		26,506		32,510		32,880
	Leasing & capital charges		3,000		11,230		27,500
			1,272,233		1,355,920		1,573,550
	<u>INCOME</u>						
	Sales		-		6,000		6,000
	Fees & Charges	-	34,009	-	42,620	-	40,470
	Property Income		-		-		-
	Grants - income		-		1,980		-
	Other income & recharges	-	19,170	-	15,130	-	14,400
	Transfers from earmarked reserves		-		2,230		-
			- 53,179		- 67,960		- 60,870
	Service Cost		1,219,054		1,287,960		1,512,680
	Service cost - £'s per head of population		9.04		9.55		11.22

Executive Member:	John Parrott					
Manager:	Martin Flitcroft					
Activity Area:	Finance					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	795,984	17.5	984,230	20.0	1,289,310
	Property	26,599		24,430		25,770
	Services & Supplies	121,477		149,740		105,330
	Grant Payments	-		-		-
	Transport	117		320		320
	Leasing & capital charges	-		-		-
		944,177		1,158,720		1,420,730
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	25,328	-	6,410	-	20,730
	Transfers from earmarked reserves	-		46,530		-
		- 25,328		- 52,940		- 20,730
	Service Cost	918,849		1,105,780		1,400,000
	Service cost - £'s per head of population	6.82		8.20		10.39

Executive Member:	John Nutley					
Manager:	Mark Payne					
Activity Area:	Green Spaces & Active Leisure					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	422,499	10.5	424,190	11.0	464,780
	Property	904,283		1,022,280		987,220
	Services & Supplies	367,289		414,370		241,920
	Grant Payments	4,890		4,640		4,850
	Transport	11,443		11,040		11,710
	Leasing & capital charges	-		-		-
		1,710,403		1,876,520		1,710,480
	<u>INCOME</u>					
	Sales	2,756	-	2,840	-	2,800
	Fees & Charges	289,103	-	292,530	-	307,130
	Property Income	205,804	-	197,440	-	196,800
	Grants - income	51,433	-	-	-	-
	Other income & recharges	321,990	-	93,540	-	83,710
	Transfers from earmarked reserves	-		108,720		-
		- 871,086		- 695,070		- 590,440
	Service Cost	839,317		1,181,450		1,120,040
	Service cost - £'s per head of population	6.23		8.76		8.31

Executive Member: Richard Buscombe
 Manager: Jon Lloyd-Owen
 Activity Area: Housing

	2023-24		2024-25		2025-26	
	Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	32.0	1,805,133	32.0	2,023,220	31.5	1,932,940
Property		498,773		566,670		503,560
Services & Supplies		1,348,338		1,486,340		1,411,450
Grant Payments		1,821,884		1,671,460		1,155,500
Transport		24,278		19,980		21,060
Leasing & capital charges		-		-		-
		5,498,406		5,767,670		5,024,510
<u>INCOME</u>						
Sales	-	1,200	-	1,200	-	1,200
Fees & Charges	-	8,488	-	4,850	-	8,430
Property Income	-	1,561,194	-	1,385,240	-	1,493,590
Grants - income	-	3,021,182	-	2,534,830	-	1,372,540
Other income & recharges	-	124,709	-	130,450	-	104,080
Transfers from earmarked reserves		-		142,080		-
		- 4,716,773		- 4,198,650		- 2,979,840
Service Cost		781,633		1,569,020		2,044,670
Service cost - £'s per head of population		5.80		11.64		15.17

Executive Member: John Parrott
 Manager: Tim Slater
 Activity Area: Human Resources

	2023-24		2024-25		2025-26	
	Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	7.0	416,562	7.0	453,820	7.0	543,040
Property		22,541		18,840		19,820
Services & Supplies		208,036		154,820		160,430
Grant Payments		-		-		-
Transport		375		200		200
Leasing & capital charges		-		-		-
		647,514		627,680		723,490
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		-		-		-
Transfers from earmarked reserves		-		-		-
		-		-		-
Service Cost		647,514		627,680		723,490
Service cost - £'s per head of population		4.80		4.66		5.37

Executive Member:	John Parrott						
Manager:	Sue Heath						
Activity Area:	Internal Audit & Governance						
		2023-24		2024-25		2025-26	
		Actual		Outturn		Budget	
		£	£	£	£	£	
		FTE	FTE	FTE	FTE	FTE	
	<u>EXPENDITURE</u>						
	Employees	2.5	176,282	2.5	212,610	2.5	222,860
	Property		10,405		9,560		10,080
	Services & Supplies		16,903		19,610		18,880
	Grant Payments		-		-		-
	Transport		-		-		-
	Leasing & capital charges		-		-		-
			203,590		241,780		251,820
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	393	-	560	-	560
	Transfers from earmarked reserves		-		-		-
			- 393		- 560		- 560
	Service Cost		203,197		241,220		251,260
	Service cost - £'s per head of population		1.51		1.79		1.86

Executive Member:	John Parrott						
Manager:	Paul Woodhead						
Activity Area:	Legal						
		2023-24		2024-25		2025-26	
		Actual		Outturn		Budget	
		£	£	£	£	£	
		FTE	FTE	FTE	FTE	FTE	
	<u>EXPENDITURE</u>						
	Employees	9.0	396,078	9.0	436,980	9.0	650,120
	Property		13,831		12,710		13,400
	Services & Supplies		144,981		65,080		42,650
	Grant Payments		-		-		-
	Transport		-		10		150
	Leasing & capital charges		-		-		-
			554,890		514,780		706,320
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges	-	42,260	-	46,400	-	48,510
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	11,598	-	8,630	-	2,190
	Transfers from earmarked reserves		-		-		-
			- 53,858		- 55,030		- 50,700
	Service Cost		501,032		459,750		655,620
	Service cost - £'s per head of population		3.72		3.41		4.86

Executive Member: John Nutley
 Manager: James Teed
 Activity Area: Leisure

		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	58.0	1,703,502	55.0	1,794,220	55.0	2,121,620
Property		1,322,299		1,359,120		1,235,750
Services & Supplies		367,340		417,920		411,380
Grant Payments		23,783		15,000		15,000
Transport		3,400		3,820		3,820
Leasing & capital charges		3,024		3,290		3,040
		3,423,347		3,593,370		3,790,610
<u>INCOME</u>						
Sales	-	4,728	-	10,140	-	10,140
Fees & Charges	-	2,273,195	-	2,460,480	-	2,542,300
Property Income		-		-		-
Grants - income	-	8,783	-	-	-	-
Other income & recharges	-	146,569	-	231,260	-	215,290
Transfers from earmarked reserves		-		3,080		-
		- 2,433,275		- 2,704,960		- 2,767,730
Service Cost		990,073		888,410		1,022,880
Service cost - £'s per head of population		7.34		6.59		7.59

Executive Member: Peter Williams
 Manager: Andrea Furness
 Activity Area: Licensing

		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	3.0	152,990	3.0	150,510	3.0	143,670
Property		8,258		7,590		8,000
Services & Supplies		60,910		64,910		66,570
Grant Payments		-		-		-
Transport		260		210		270
Leasing & capital charges		-		-		-
		222,419		223,220		218,510
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	236,483	-	249,190	-	258,570
Property Income		-		-		-
Grants - income	-	4,510	-	8,320	-	-
Other income & recharges	-	597	-	-	-	-
Transfers from earmarked reserves		-		-		-
		- 241,590		- 257,510		- 258,570
Service Cost		- 19,171		- 34,290		- 40,060
Service cost - £'s per head of population		- 0.14		- 0.25		- 0.30

Executive Member:	David Palethorpe					
Manager:	David Eaton					
Activity Area:	Parking					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	289,433	9.0	306,810	10.0	345,280
	Property	830,094		887,180		881,040
	Services & Supplies	470,356		490,150		449,850
	Grant Payments	-		980		980
	Transport	3,616		6,160		4,290
	Leasing & capital charges	4,600		12,550		23,800
		1,598,099		1,703,830		1,705,240
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	- 4,527,426		- 4,880,080		- 5,380,020
	Property Income	- 61,572		- 41,260		- 14,560
	Grants - income	-		-		-
	Other income & recharges	- 120,647		- 117,220		- 77,830
	Transfers from earmarked reserves	-		- 15,680		-
		- 4,709,645		- 5,054,240		- 5,472,410
	Service Cost	- 3,111,546		- 3,350,410		- 3,767,170
	Service cost - £'s per head of population	- 23.08		- 24.85		- 27.95

Executive Member:	John Parrott					
Manager:	Rosanna Wilson					
Activity Area:	Procurement & Commissioning					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	64,080	1.0	55,060	1.0	68,750
	Property	4,774		4,390		4,630
	Services & Supplies	19,594		14,450		7,310
	Grant Payments	-		-		-
	Transport	-		60		60
	Leasing & capital charges	-		-		-
		88,449		73,960		80,750
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	- 47,063		- 43,690		- 35,990
	Transfers from earmarked reserves	-		-		-
		- 47,063		- 43,690		- 35,990
	Service Cost	41,385		30,270		44,760
	Service cost - £'s per head of population	0.31		0.22		0.33

Executive Member:	John Nutley					
Manager:	Sarah Holgate and Anna Snow					
Activity Area:	Resorts					
		2023-24	2024-25	2025-26		
		Actual	Outturn	Budget		
		£	£	£		
	FTE	FTE	FTE	FTE		
	<u>EXPENDITURE</u>					
Employees	5.5	239,402	5.5	269,350	5.5	307,880
Property		92,008		75,150		64,360
Services & Supplies		112,722		103,580		96,170
Grant Payments		-		-		-
Transport		2,373		3,620		3,440
Leasing & capital charges		-		-		-
		446,505		451,700		471,850
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges	-	25,543	-	24,620	-	22,410
Property Income	-	360,020	-	379,230	-	329,210
Grants - income		-		-		-
Other income & recharges	-	2,762	-	26,550	-	1,650
Transfers from earmarked reserves		-		3,460		-
		- 388,324		- 433,860		- 353,270
Service Cost		58,181		17,840		118,580
Service cost - £'s per head of population		0.43		0.13		0.88

Executive Member:	Richard Buscombe					
Manager:	Tracey Hooper					
Activity Area:	Revenues & Benefits					
		2023-24	2024-25	2025-26		
		Actual	Outturn	Budget		
		£	£	£		
	FTE	FTE	FTE	FTE		
	<u>EXPENDITURE</u>					
Employees	27.0	1,004,534	26.0	1,044,340	26.5	1,188,220
Property		98,635		91,970		93,850
Services & Supplies		703,209		842,710		832,800
Grant Payments		20,597,703		20,060,670		18,038,330
Transport		677		1,170		1,130
Leasing & capital charges		-		-		-
		22,404,758		22,040,860		20,154,330
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges	-	232,757	-	423,430	-	232,000
Property Income		-		-		-
Grants - income	-	20,806,418	-	19,985,660	-	17,929,930
Other income & recharges	-	183,430	-	385,160	-	368,930
Transfers from earmarked reserves		-		35,090		-
		- 21,222,605		- 20,829,340		- 18,530,860
Service Cost		1,182,153		1,211,520		1,623,470
Service cost - £'s per head of population		8.77		8.99		12.04

Executive Member:	Gary Taylor						
Manager:	Michelle Luscombe		2023-24		2024-25	2025-26	
Activity Area:	Spatial Planning		Actual		Outturn	Budget	
		FTE	£	FTE	£	£	
	<u>EXPENDITURE</u>						
	Employees	8.5	559,772	8.5	531,220	8.5	581,080
	Property		11,696		10,740		11,330
	Services & Supplies		274,440		370,040		125,740
	Grant Payments		7,778		-		-
	Transport		647		1,610		2,300
	Leasing & capital charges		-		-		-
			854,333		913,610		720,450
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges		-		50		-
	Property Income		-		-		-
	Grants - income	-	162,225	-	13,300	-	20,000
	Other income & recharges	-	10,482	-	4,210	-	-
	Transfers from earmarked reserves		-		244,620		-
			- 172,707		- 253,760		- 20,000
Service Cost			681,627		659,850		700,450
Service cost - £'s per head of population			5.06		4.90		5.20

Executive Member:	Richard Keeling						
Manager:	Phil Shears		2023-24		2024-25	2025-26	
Activity Area:	Senior Leadership Team		Actual		Outturn	Budget	
		FTE	£	FTE	£	£	
	<u>EXPENDITURE</u>						
	Employees	5.0	421,958	5.0	460,990	4.5	447,920
	Property		19,701		18,590		19,090
	Services & Supplies		17,099		22,940		19,470
	Grant Payments		-		-		-
	Transport		1,626		2,770		2,950
	Leasing & capital charges		-		-		-
			460,384		505,290		489,430
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges		42		100		100
	Transfers from earmarked reserves		-		-		-
			42		100		100
Service Cost			460,426		505,190		489,330
Service cost - £'s per head of population			3.42		3.75		3.63

Executive Member:	Peter Williams					
Manager:	Chris Braines					
Activity Area:	Waste, Recycling & Cleansing					
		2023-24		2024-25		2025-26
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	185.0	7,085,144	183.0	7,383,160	184.0
	Property		623,530		678,080	
	Services & Supplies		1,235,759		1,256,310	
	Grant Payments		13,315		18,290	
	Transport		685,329		865,110	
	Leasing & capital charges		1,202,704		1,889,120	
			10,845,781		12,090,070	
	<u>INCOME</u>					
	Sales	-	767,693	-	1,217,550	-
	Fees & Charges	-	1,490,742	-	1,565,170	-
	Property Income	-	20,143	-	20,820	-
	Grants - income	-	-	-	18,290	-
	Other income & recharges	-	1,804,724	-	1,717,250	-
	Transfers from earmarked reserves	-	-	-	-	-
			- 4,083,301		- 4,539,080	
	Service Cost		6,762,480		7,550,990	
						7,094,510
	Service cost - £'s per head of population		50.17		56.02	52.63

Glossary

Column Headings

2023-24 Actual – the actual cost of the service for last year

2024-25 Outturn – the likely cost of the service for this year

2025-26 Budget – the budget proposed for the service for next year

FTE – the budgeted full time equivalent average permanent staff numbers for the year

The numbers ignore spend on agency staff/temporary staff and Members allowances

Expenditure

Employees – includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport – includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales – income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income – this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income – income not covered by any of the above including contributions to costs